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|    | A | B                                                                                                                 | C                                                 | D                                                                                                                                           | E                                | F                                                                                                                                                                  | G                                                                                                                                                              | H                                                                                  |
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| 45 |   |                                                                                                                   |                                                   |                                                                                                                                             |                                  |                                                                                                                                                                    |                                                                                                                                                                |                                                                                    |
| 46 |   |                                                                                                                   |                                                   |                                                                                                                                             |                                  |                                                                                                                                                                    |                                                                                                                                                                |                                                                                    |
| 47 |   |                                                                                                                   |                                                   |                                                                                                                                             |                                  |                                                                                                                                                                    |                                                                                                                                                                |                                                                                    |
| 48 |   |                                                                                                                   |                                                   |                                                                                                                                             |                                  |                                                                                                                                                                    |                                                                                                                                                                |                                                                                    |
| 49 |   |                                                                                                                   |                                                   |                                                                                                                                             |                                  |                                                                                                                                                                    |                                                                                                                                                                |                                                                                    |
| 50 |   | 2024-2025 ARC Core Work                                                                                           |                                                   |                                                                                                                                             |                                  | 2025-2026 ARC Core Work                                                                                                                                            |                                                                                                                                                                |                                                                                    |
| 51 |   | <b>RELEVANT JOB FAMILY</b><br><i>[One job family per row. Multiple rows can be added for the same job family]</i> | <b>RELEVANT JOB FUNCTION</b><br><i>[Optional]</i> | <b>WHAT WORK DOES YOUR AGENCY CONSIDER CORE?</b> e.g. strategic policy, compliance case manager, drafting legislation<br><i>[Free text]</i> | <b>Carried over to 2025-2026</b> | <b>TYPE OF WORK</b><br><b>Describe your agency's core work</b><br><i>(free text)</i><br><i>(mandatory)</i>                                                         | <b>TYPE OF WORK</b><br><b>Relevant job family</b><br><i>(One job family per row. Multiple rows can be added for the same job family)</i><br><i>(mandatory)</i> | <b>TYPE OF WORK</b><br><b>Main job function if known</b><br><i>(non-mandatory)</i> |
| 52 |   | Accounting & Finance                                                                                              | Procurement and contracting                       | APS-wide: Undertaking procurement and managing contracts                                                                                    | Yes                              | APS-wide: Undertaking procurement and managing contracts                                                                                                           | Accounting and Finance                                                                                                                                         | Procurement and Contracting                                                        |
| 53 |   | Policy                                                                                                            | Policy design                                     | APS-wide: Leading policy formulation                                                                                                        | Yes                              | APS-wide: Leading policy formulation                                                                                                                               | Policy                                                                                                                                                         | Policy Design                                                                      |
| 54 |   | Service Delivery                                                                                                  | Program delivery                                  | APS-wide: Managing grants                                                                                                                   | Yes                              | APS-wide: Managing grants and delivering programs                                                                                                                  | Service Delivery                                                                                                                                               | Grants Management                                                                  |
| 55 |   | Senior Executive                                                                                                  | Strategic leadership                              | APS-wide: Roles on the agency's executive team                                                                                              | Yes                              | APS-wide: Roles on the agency's executive team                                                                                                                     | Strategic leadership                                                                                                                                           | Senior Executive                                                                   |
| 56 |   | Portfolio, Program and Project Management                                                                         | Program                                           | APS-wide: Managing grants                                                                                                                   | Yes                              | APS-wide: Managing grants and delivering programs                                                                                                                  | Portfolio, Program and Project Management                                                                                                                      | Program Delivery                                                                   |
| 57 |   | Data & Research                                                                                                   |                                                   | Data analysis                                                                                                                               | No                               | On review, data analysis is not considered to be specifically delivering ARC core work. It provides tools and data to support our people to deliver the core work. |                                                                                                                                                                |                                                                                    |
| 58 |   | Legal & Parliamentary                                                                                             | Legislation                                       | APS-wide: Drafting legislation and regulation                                                                                               | No                               | There is currently no legislation or regulation work occurring in the ARC so this is not considered core work in 2025-26                                           |                                                                                                                                                                |                                                                                    |